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Fred L. Armstrong, Mayor

December 29, 2011

To Whom It May Concern:

While I have known Ed Curtin since my days in the Columbus Police Department over 20 years ago, I have had the opportunity to work closely with Ed during my 4 terms as Mayor. Ed spent 10 years as Assistant Director of Parks where he was responsible for all planning and construction projects of our award winning Parks Department. He was able to demonstrate outstanding multitasking skills by his involvement in a variety of community projects.

Most recently Ed has been the Executive Director of the Columbus Redevelopment Commission. Ed has been our longest serving Redevelopment Director. He has been a key person on all the redevelopment efforts since starting the position. Under Ed's guidance and support the City of Columbus was able to complete it's first parking garage, followed by a 2nd garage nearly twice as large and we are now on our 3rd garage.

Ed has been a key person in the redevelopment and reconstruction of our Commons, a multipurpose facility made a reality by our public private partnerships. The Cole, a downtown housing project, was Ed's idea and is now under construction that will provide 146 units with 9,000 SF of retail space.

Most telling are the hard numbers related to redevelopment. For every dollar we have spent we are getting \$4.12 in hard investment. For the same dollar we are also getting over \$13.32 in annual return on our investment. This doesn't include the increased tax base, jobs created and attracting people to Columbus.

If you need help with challenging projects large or small Ed will be able to bring his creative problem solving to the table and help. I am happy to provide this recommendation for Ed.

Please feel free to contact me if you have any questions.

Sincerely,

Fred L. Armstrong
Mayor